

## APPENDIX A.1

<b>Department - Chief Executive, Finance, IT, Governance and Partnerships</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	(17,345,320)	
Less Carry forward Requests	13,830,000	
<b>Variance After Carry Forwards</b>	<b>(3,515,320)</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs (Including Corporate Vacancy Allowance)	(228,131)	Excludes variances against Careline employee budgets as they are included within the net position below. This budget also includes an offsetting variance within a 'corporate budget' that meets some employees costs within other Directorates set out in Appendices A.2 and A.3.
<b>Careline / CCTV</b> - Net Costs	(145,269)	As set out within earlier Financial Performance Reports, there remains a net underspend against the budget due to a period of increased income from the YourStride contract (prior to its termination) alongside reduced employee costs, which reflect the on-going recruitment and retention issues ahead the merger of services with Colchester's Helpline Service.
<b>Council Tax Sharing Agreement with Major Preceptors</b> - Income	(301,465)	As previously reported, income collection performance continues its recovery post COVID 19, which has had the 'knock-on' benefit from the income sharing arrangements with the major preceptors.
<b>Other Non-Specific Grants</b> - New Burdens / Other Grants not allocated	(175,522)	Similarly to previous years, a number of new burdens / other grant payments have been received that are not required to be allocated to any specific service area so they remain as favourable variances at the end of the year.
<b>Interest &amp; Investment Income</b> - External Interest Receivable	(828,827)	In response to the continuing favourable cash balances and interest rates, the approach adopted during the year was based on 'banking' the additional income at the end of each period, with the previous position reported at the end of Q3 2024/25. The figure set out is therefore the additional income achieved during Q4 of 2024/25.
<b>Revenue Financing of Capital (RCCO)</b> - Direct Revenue Financing (net of any associated adjustment from Earmarked Reserves)	(73,016)	Given the potential opportunities of LGR, it is proposed to not continue with a project relating to the introduction of e-procurement processes within our current main financial systems at the present time. It would therefore be pragmatic to review alternative opportunities with our prospective LA partners as LGR progresses over the next couple of years. The figure set out is therefore the associated revenue 'saving' by removing this scheme from the capital programme.
<b>Business Rates</b> - Net Income	(953,255)	Please see the main body of the report for additional details, as this favourable outturn position reflects a mix of various items / issues.
<b>Contingency</b> - Utilities Costs	(920,280)	Energy costs have become less volatile over the course of the year and there has been a reduced 'call' on the associated 'contingency budget'. As there remains an ongoing budget in 2025/26, on balance it is felt that the unused 'contingency budget' for 2024/25 does not need to be carried forward to support future costs and so it remains as a variance at the end of 2024/25.
General - Aggregate of General / Smaller Net Variances	(141,393)	
<b>Net Direct Costs</b>	<b>(3,767,158)</b>	
<b>Indirect Costs (Incl. Pension Adj.)</b>	251,838	
<b>Total</b>	<b>(3,515,320)</b>	Excludes the contribution of the general outturn variance for the year of <b>£5.417m</b> to the Revenue Commitments Reserve

## APPENDIX A.2

<b>Department - Operations and Delivery</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	(5,381,717)	
Less Carry forward Requests	3,778,760	
<b>Variance After Carry Forwards</b>	<b>(1,602,957)</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs	(341,375)	
<b>Homelessness</b> - Net Expenditure (excl. Employee Cost)	(141,197)	Additional funding was added to the budget during the year based on estimated costs for the full year. The final figure for 2024/25 broadly reflects these earlier estimates with only a relatively limited but favourable position remaining at the end of the year.
<b>Recycling and Waste Collection</b> - Expenditure	(94,106)	Overall, contract and tipping away costs associated with the contract have been lower than originally budgeted.
<b>Cemeteries &amp; Crematorium</b> - Income	140,738	As highlighted during the year, income at the Crematorium was expected to remain behind the profiled budget at the end of the year. Although partly offset by underspends within the service, the income for the Crematorium was lower than the budget by £99k. Income from cemeteries is also behind the expected position, which totals just under £42k at the end of 2024/25.
General - Aggregate of General / Smaller Net Variances	(337,994)	
<b>Net Direct Costs</b>	<b>(773,934)</b>	
<b>Net Indirect Costs</b>	<b>(829,022)</b>	
<b>Total</b>	<b>(1,602,957)</b>	

## APPENDIX A.3

<b>Department - Place and Economy</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	(2,609,696)	
Less Carry forward Requests	2,310,740	
<b>Variance After Carry Forwards</b>	<b>(298,956)</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs (excluding Leisure Facilities Costs)	(59,438)	
<b>Sport &amp; Leisure Operations</b> - Net Leisure Facilities Operations (Including Employees Costs)	(616,332)	Similarly to last year, income has remained buoyant with a net favourable position remaining at the end of March 2025. This will be reviewed as part of developing the budget to determine the on-going impact / opportunities in light of this favourable outturn position for reporting to Cabinet in July.
<b>Development Control Chargeable Account</b> - Income	365,013	As highlighted during the year, income from planning fees was expected to remain behind the profiled budget at the end of the year.
General - Aggregate of General / Smaller Net Variances	(367,134)	
<b>Net Direct Costs</b>	<b>(677,892)</b>	
<b>Net Indirect Costs</b>	<b>378,936</b>	
<b>Total</b>	<b>(298,956)</b>	

## General Fund Position at the end of March 2025

### Portfolio Summary

	2024/25 Budget	2024/25 Actual	2024/25 Variance
	£	£	£
Corporate Finance and Governance	252,180	(8,130,617.86)	(8,382,797.86)
Assets	1,126,980	790,868.39	(336,111.61)
Economic Growth, Regeneration and Tourism	3,316,980	1,231,468.99	(2,085,511.01)
Environment	11,559,230	9,319,647.34	(2,239,582.66)
Leisure and Public Realm	5,803,840	4,426,636.60	(1,377,203.40)
Housing and Planning	9,724,140	5,766,564.72	(3,957,575.28)
Partnerships	3,829,550	2,015,596.91	(1,813,953.09)
Budgets Relating to Non Executive Functions	654,560	709,310.23	54,750.23
<b>Net Cost of Services</b>	<b>36,267,460</b>	<b>16,129,475.32</b>	<b>(20,137,984.68)</b>
Revenue Support for Capital Investment	5,386,930	486,994.14	(4,899,935.86)
Financing Items	(6,765,830)	(5,782,059.76)	983,770.24
<b>Total Before use of Reserves</b>	<b>34,888,560</b>	<b>10,834,409.70</b>	<b>(24,054,150.30)</b>
Contribution to / (from) Earmarked Reserves*	(19,857,370)	5,477,108.43	25,334,478.43
<b>Net Total</b>	<b>15,031,190</b>	<b>16,311,518.13</b>	<b>1,280,328.13</b>
<i>Financed by:</i>			
Business Rates (including Tariff and Levy)	(3,265,390)	(4,545,724.13)	(1,280,334.13)
Revenue Support Grant	(766,490)	(766,492.00)	(2.00)
Collection Fund Surplus/Deficit	(951,310)	(951,302.00)	8.00
Income from Council Tax Payers	(10,048,000)	(10,048,000.00)	0.00
<b>Total</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

### Department Summary

	2024/25 Budget	2024/25 Actual including Reserves Adj and C/fwds	2024/25 Variance
	£	£	£
Chief Executive, Finance, IT, Governance and Partnerships (including income from Council Tax)*	(28,832,630)	(26,930,717.40)	1,901,912.60
Operational Services	20,048,220	18,445,263.26	(1,602,956.74)
Planning and Regeneration	8,784,410	8,485,454.14	(298,955.86)
<b>Total</b>	<b>0</b>	<b>0.00</b>	<b>(0.00)</b>

\* this includes the contribution to the Revenue Commitment Reserve of the general outturn position of £5.417m

<b>General Fund Position at the end of March 2025</b>					
<b>Department - Chief Executive, Finance, IT, Governance and Partnerships</b>					
	(a)	(b)	(c)	(d)	(e)
<b><u>Analysis by Type of Spend</u></b>	<b>2024/25 Budget</b>	<b>2024/25 Actual</b>	<b>2024/25 Reserves Adjustment</b>	<b>2024/25 C/fwd requests</b>	<b>2024/25 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>Direct Expenditure</b>					
Employee Expenses	10,123,870	12,263,000.60	0.00	603,350.00	2,742,480.60
Premises Related Expenditure	518,020	427,287.64	0.00	98,460.00	7,727.64
Transport Related Expenditure	134,300	133,106.13	0.00	0.00	(1,193.87)
Supplies & Services	13,741,102	5,170,332.12	0.00	8,213,640.00	(357,129.88)
Third Party Payments	121,640	121,640.90	0.00	0.00	0.90
Transfer Payments	31,996,820	33,340,053.67	0.00	405,860.00	1,749,093.67
Interest Payments	33,160	31,230.33	0.00	0.00	(1,929.67)
Direct Capital Financing Costs	5,711,050	803,432.01	0.00	4,826,920.00	(80,697.99)
<b>Total Direct Expenditure</b>	<b>62,379,962</b>	<b>52,290,083.40</b>	<b>0.00</b>	<b>14,148,230.00</b>	<b>4,058,351.40</b>
<b>Direct Income</b>					
Government Grants	(40,799,952)	(42,493,744.40)	0.00	(18,560.00)	(1,712,352.40)
Other Grants, Reimbursements and Contributions	(2,811,700)	(3,635,021.63)	0.00	(299,670.00)	(1,122,991.63)
Sales, Fees and Charges	(1,178,890)	(1,304,895.50)	0.00	0.00	(126,005.50)
Rents Receivable	(1,050)	(826.50)	0.00	0.00	223.50
Interest Receivable	(3,753,370)	(4,582,275.07)	0.00	0.00	(828,905.07)
RSG, Business Rates and Council Tax	(15,358,270)	(16,311,518.13)	0.00	0.00	(953,248.13)
Direct Internal Income	0	(10,682.49)	0.00	0.00	(10,682.49)
<b>Total Direct Income</b>	<b>(63,903,232)</b>	<b>(68,338,963.72)</b>	<b>0.00</b>	<b>(318,230.00)</b>	<b>(4,753,961.72)</b>
<b>Net Direct Costs</b>	<b>(1,523,270)</b>	<b>(16,048,880.32)</b>	<b>0.00</b>	<b>13,830,000.00</b>	<b>(695,610.32)</b>

<b>APPENDIX C</b>	
<b>Analysis of the Variance in column (e) by Direct and Indirect</b>	
(f)	(g)
<b>Direct Variance</b>	<b>Indirect Variance</b>
£	£
2,742,480.60	0.00
7,727.64	0.00
(1,193.87)	0.00
(357,129.88)	0.00
0.90	0.00
1,749,093.67	0.00
(1,929.67)	0.00
(80,697.99)	0.00
<b>4,058,351.40</b>	<b>0.00</b>
(1,712,352.40)	0.00
(1,122,991.63)	0.00
(126,005.50)	0.00
223.50	0.00
(828,905.07)	0.00
(953,248.13)	0.00
(10,682.49)	0.00
<b>(4,753,961.72)</b>	<b>0.00</b>
<b>(695,610.32)</b>	<b>0.00</b>

<b>Analysis by Type of Spend</b>	<b>2024/25 Budget</b>	<b>2024/25 Actual</b>	<b>2024/25 Reserves Adjustment</b>	<b>2024/25 C/fwd requests</b>	<b>2024/25 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
FRS17/IAS19 Pension Costs	0	(2,750,149.34)	0.00	0.00	(2,750,149.34)
Service Unit and Central Costs	9,527,530	9,010,632.27	0.00	0.00	(516,897.73)
Capital Financing Costs	(2,339,210)	(1,511,381.54)	0.00	0.00	827,828.46
Recharged Income	(14,640,310)	(15,018,546.90)	0.00	0.00	(378,236.90)
<b>Total Indirect Income/Expenditure</b>	<b>(7,451,990)</b>	<b>(10,269,445.51)</b>	<b>0.00</b>	<b>0.00</b>	<b>(2,817,455.51)</b>
<b>Net Contribution to/(from) Reserves</b>	<b>(19,857,370)</b>	<b>5,477,108.43</b>	<b>(19,919,500.00)</b>	<b>0.00</b>	<b>5,414,978.43</b>
<b>Total for Chief Executive, Finance, IT, Governance and Partnerships</b>	<b>(28,832,630)</b>	<b>(20,841,217.40)</b>	<b>(19,919,500.00)</b>	<b>13,830,000.00</b>	<b>1,901,912.60</b>

## APPENDIX C

<b>Direct Variance</b>	<b>Indirect Variance</b>
£	£
0.00	(2,750,149.34)
0.00	(516,897.73)
0.00	827,828.46
0.00	(378,236.90)
0.00	(2,817,455.51)
5,414,978.43	0.00
4,719,368.11	(2,817,455.51)

## Department - Chief Executive, Finance, IT, Governance and Partnerships

	(a)	(b)	(c)	(d)	(e)
<b>Analysis by Section/Function</b>	<b>2024/25 Budget</b>	<b>2024/25 Actual</b>	<b>2024/25 Reserves Adjustment</b>	<b>2024/25 C/fwd requests</b>	<b>2024/25 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>Chief Executive and Administration</b>	(900)	0.00	0.00	0.00	900.00
<b>Finance and IT Management and Administration</b>	(500)	0.00	0.00	0.00	500.00
<b>Finance</b>	241,610	0.00	0.00	150,790.00	(90,820.00)

<b>Analysis of the Variance in column (e) by Direct and Indirect</b>	
(f)	(g)
<b>Direct Variance</b>	<b>Indirect Variance</b>
£	£
(68,575.40)	69,475.40
4,638.64	(4,138.64)
(165,275.65)	74,455.65

<b><u>Analysis by Type of Spend</u></b>	<b>2024/25 Budget</b>	<b>2024/25 Actual</b>	<b>2024/25 Reserves Adjustment</b>	<b>2024/25 C/fwd requests</b>	<b>2024/25 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>Finance - Other Corporate Costs</b>	(3,946,570)	(14,301,879.56)	0.00	6,175,930.00	(4,179,379.56)
<b>Finance - Financing Items</b>	(18,195,060)	4,675,582.93	(19,919,500.00)	4,826,920.00	7,778,062.93
<b>Finance - RSG, Business Rates and Council Tax</b>	(15,031,190)	(16,311,518.13)	0.00	327,080.00	(953,248.13)
<b>Revenues and Benefits</b>	2,319,550	1,491,976.19	0.00	405,860.00	(421,713.81)
<b>Governance Management and Administration</b>	(520)	0.00	0.00	0.00	520.00
<b>Legal</b>	15,330	0.00	0.00	15,000.00	(330.00)
<b>Partnerships Management and Administration</b>	(2,030)	0.00	0.00	0.00	2,030.00
<b>Communications</b>	88,910	0.00	0.00	8,890.00	(80,020.00)
<b>IT and Corporate Resilience</b>	266,680	0.00	0.00	191,060.00	(75,620.00)
<b>Democratic Services and Elections</b>	1,525,940	1,640,456.88	0.00	0.00	114,516.88

<b>APPENDIX C</b>	
<i><b>Direct Variance</b></i>	<i><b>Indirect Variance</b></i>
£	£
(1,765,670.10)	(2,413,709.46)
8,419,664.00	(641,601.07)
(953,248.13)	0.00
(354,518.17)	(67,195.64)
3,681.55	(3,161.55)
4,658.86	(4,988.86)
54,992.12	(52,962.12)
14,457.35	(94,477.35)
(44,037.48)	(31,582.52)
46,603.54	67,913.34

<b><u>Analysis by Type of Spend</u></b>	<b>2024/25 Budget</b>	<b>2024/25 Actual</b>	<b>2024/25 Reserves Adjustment</b>	<b>2024/25 C/fwd requests</b>	<b>2024/25 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>People</b>	43,530	0.00	0.00	10,940.00	(32,590.00)
<b>Organisational Development</b>	244,740	170,064.66	0.00	58,000.00	(16,675.34)
<b>Health and Community</b>	1,153,570	578,961.76	0.00	582,190.00	7,581.76
<b>Customer Contact</b>	13,070	0.00	0.00	0.00	(13,070.00)
<b>Careline and Community</b>	2,413,070	1,215,137.87	0.00	1,032,340.00	(165,592.13)
<b>Corporate Procurement and Contracts</b>	18,140	0.00	0.00	45,000.00	26,860.00
<b>Total for Chief Executive, Finance, IT, Governance and Partnerships</b>	(28,832,630)	(20,841,217.40)	(19,919,500.00)	13,830,000.00	1,901,912.60

<b>APPENDIX C</b>	
<i><b>Direct Variance</b></i>	<i><b>Indirect Variance</b></i>
£	£
(66,700.64)	34,110.64
(33,622.06)	16,946.72
(58,605.10)	66,186.86
(56,294.49)	43,224.49
(168,637.97)	3,045.84
(94,142.76)	121,002.76
4,719,368.11	(2,817,455.51)



# General Fund Position at the end of March 2025

## Department - Operations and Delivery

	(a)	(b)	(c)	(d)	(e)
<u>Analysis by Type of Spend</u>	2024/25 Budget	2024/25 Actual	2024/25 Reserves Adjustment	2024/25 C/fwd requests	2024/25 Variance after Reserves Adj and C/fwds
	£	£	£	£	£
<b>Direct Expenditure</b>					
Employee Expenses	8,105,530	7,680,036.05	0.00	127,100.00	(298,393.95)
Premises Related Expenditure	2,588,330	2,073,984.42	0.00	656,090.00	141,744.42
Transport Related Expenditure	438,500	413,267.82	0.00	0.00	(25,232.18)
Supplies & Services	8,325,320	5,840,692.69	0.00	3,053,220.00	568,592.69
Third Party Payments	7,299,520	7,457,029.95	0.00	0.00	157,509.95
Transfer Payments	581,200	2,343,661.44	0.00	0.00	1,762,461.44
<b>Total Direct Expenditure</b>	<b>27,338,400</b>	<b>25,808,672.37</b>	<b>0.00</b>	<b>3,836,410.00</b>	<b>2,306,682.37</b>
<b>Direct Income</b>					
Government Grants	(2,019,250)	(2,295,636.08)	0.00	0.00	(276,386.08)
Other Grants, Reimbursements and Contributions	(2,001,440)	(1,898,559.33)	0.00	(57,650.00)	45,230.67
Sales, Fees and Charges	(4,915,280)	(7,733,124.63)	0.00	0.00	(2,817,844.63)
Rents Receivable	(422,480)	(526,446.67)	0.00	0.00	(103,966.67)
Direct Internal Income	(166,390)	(94,040.00)	0.00	0.00	72,350.00
<b>Total Direct Income</b>	<b>(9,524,840)</b>	<b>(12,547,806.71)</b>	<b>0.00</b>	<b>(57,650.00)</b>	<b>(3,080,616.71)</b>
<b>Net Direct Costs</b>	<b>17,813,560</b>	<b>13,260,865.66</b>	<b>0.00</b>	<b>3,778,760.00</b>	<b>(773,934.34)</b>
FRS17/IAS19 Pension Costs	0	(238,155.15)	0.00	0.00	(238,155.15)
Service Unit and Central Costs	9,751,690	9,510,475.07	0.00	0.00	(241,214.93)
Capital Financing Costs	2,936,020	2,420,178.39	0.00	0.00	(515,841.61)
Recharged Income	(10,453,050)	(10,286,860.71)	0.00	0.00	166,189.29
<b>Total Indirect Income/Expenditure</b>	<b>2,234,660</b>	<b>1,405,637.60</b>	<b>0.00</b>	<b>0.00</b>	<b>(829,022.40)</b>
<b>Total for Operations and Delivery</b>	<b>20,048,220</b>	<b>14,666,503.26</b>	<b>0.00</b>	<b>3,778,760.00</b>	<b>(1,602,956.74)</b>

## APPENDIX C

### Analysis of the Variance in column (e) by Direct and Indirect

(f)	(g)
<i>Direct Variance</i>	<i>Indirect Variance</i>
£	£
(298,393.95)	0.00
141,744.42	0.00
(25,232.18)	0.00
568,592.69	0.00
157,509.95	0.00
1,762,461.44	0.00
<b>2,306,682.37</b>	<b>0.00</b>
(276,386.08)	0.00
45,230.67	0.00
(2,817,844.63)	0.00
(103,966.67)	0.00
72,350.00	0.00
<b>(3,080,616.71)</b>	<b>0.00</b>
<b>(773,934.34)</b>	<b>0.00</b>
0.00	(238,155.15)
0.00	(241,214.93)
0.00	(515,841.61)
0.00	166,189.29
<b>0.00</b>	<b>(829,022.40)</b>
<b>(773,934.34)</b>	<b>(829,022.40)</b>

## Department - Operations and Delivery

	(a)	(b)	(c)	(d)	(e)
<b>Analysis by Section/Function</b>	<b>2024/25 Budget</b>	<b>2024/25 Actual</b>	<b>2024/25 Reserves Adjustment</b>	<b>2024/25 C/fwd requests</b>	<b>2024/25 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>CD Operations and Delivery Management and Administration</b>	3,240	0.00	0.00	0.00	(3,240.00)
<b>Building and Public Realm Management and Administration</b>	1,140	0.00	0.00	0.00	(1,140.00)
<b>Public Realm</b>	2,104,030	1,523,068.74	0.00	538,190.00	(42,771.26)
<b>Housing and Environment Management and Administration</b>	660,220	(23,198.31)	0.00	636,200.00	(47,218.31)
<b>Housing</b>	3,319,600	2,523,421.52	0.00	593,250.00	(202,928.48)
<b>Waste and Recycling</b>	6,610,020	6,286,041.88	0.00	155,120.00	(168,858.12)
<b>Property and Projects</b>	454,570	43,885.43	0.00	615,880.00	205,195.43
<b>Development and Building Management</b>	30	7,299.02	0.00	0.00	7,269.02
<b>Environment</b>	2,663,470	1,412,058.00	0.00	1,016,880.00	(234,532.00)
<b>Coastal and Engineering</b>	3,392,360	2,002,502.30	0.00	0.00	(1,389,857.70)
<b>Open Space and Transport</b>	839,540	891,424.68	0.00	223,240.00	275,124.68
<b>Total for Operations and Delivery</b>	20,048,220	14,666,503.26	0.00	3,778,760.00	(1,602,956.74)

## Analysis of the Variance in column (e) by Direct and Indirect

(f)	(g)
<b>Direct Variance</b>	<b>Indirect Variance</b>
£	£
9,103.95	(12,343.95)
(4,876.33)	3,736.33
(119,428.73)	76,657.47
(21,800.32)	(25,417.99)
(206,810.25)	3,881.77
(132,486.23)	(36,371.89)
(70,571.48)	275,766.91
7,269.02	0.00
(141,074.39)	(93,457.61)
(14,301.92)	(1,375,555.78)
(78,957.66)	354,082.34
(773,934.34)	(829,022.40)

# General Fund Position at the end of March 2025

## Department - Place and Economy

	(a)	(b)	(c)	(d)	(e)
<u>Analysis by Type of Spend</u>	2024/25 Budget	2024/25 Actual	2024/25 Reserves Adjustment	2024/25 C/fwd requests	2024/25 Variance after Reserves Adj and C/fwds
	£	£	£	£	£
<b>Direct Expenditure</b>					
Employee Expenses	7,187,630	6,321,751.90	0.00	835,120.00	(30,758.10)
Premises Related Expenditure	1,475,120	1,497,631.12	0.00	79,790.00	102,301.12
Transport Related Expenditure	40,830	26,777.45	0.00	0.00	(14,052.55)
Supplies & Services	4,486,410	3,117,104.65	0.00	1,405,280.00	35,974.65
Third Party Payments	870	0.00	0.00	0.00	(870.00)
<b>Total Direct Expenditure</b>	<b>13,190,860</b>	<b>10,963,265.12</b>	<b>0.00</b>	<b>2,320,190.00</b>	<b>92,595.12</b>
<b>Direct Income</b>					
Government Grants	(1,343,190)	(1,319,750.57)	0.00	(6,990.00)	16,449.43
Other Grants, Reimbursements and Contributions	(80,160)	(163,414.53)	0.00	(2,460.00)	(85,714.53)
Sales, Fees and Charges	(4,886,980)	(5,597,157.77)	0.00	0.00	(710,177.77)
Rents Receivable	(54,990)	(46,034.20)	0.00	0.00	8,955.80
<b>Total Direct Income</b>	<b>(6,365,320)</b>	<b>(7,126,357.07)</b>	<b>0.00</b>	<b>(9,450.00)</b>	<b>(770,487.07)</b>
<b>Net Direct Costs</b>	<b>6,825,540</b>	<b>3,836,908.05</b>	<b>0.00</b>	<b>2,310,740.00</b>	<b>(677,891.95)</b>
FRS17/IAS19 Pension Costs	0	(175,487.83)	0.00	0.00	(175,487.83)
Service Unit and Central Costs	6,543,670	6,394,881.19	0.00	0.00	(148,788.81)
Capital Financing Costs	414,220	1,041,384.86	0.00	0.00	627,164.86
Recharged Income	(4,999,020)	(4,922,972.13)	0.00	0.00	76,047.87
<b>Total Indirect Income/Expenditure</b>	<b>1,958,870</b>	<b>2,337,806.09</b>	<b>0.00</b>	<b>0.00</b>	<b>378,936.09</b>
<b>Total for Place and Economy</b>	<b>8,784,410</b>	<b>6,174,714.14</b>	<b>0.00</b>	<b>2,310,740.00</b>	<b>(298,955.86)</b>

## APPENDIX C

### Analysis of the Variance in column (e) by Direct and Indirect

(f)	(g)
<i>Direct Variance</i>	<i>Indirect Variance</i>
£	£
(30,758.10)	0.00
102,301.12	0.00
(14,052.55)	0.00
35,974.65	0.00
(870.00)	0.00
<b>92,595.12</b>	<b>0.00</b>
16,449.43	0.00
(85,714.53)	0.00
(710,177.77)	0.00
8,955.80	0.00
<b>(770,487.07)</b>	<b>0.00</b>
<b>(677,891.95)</b>	<b>0.00</b>
0.00	(175,487.83)
0.00	(148,788.81)
0.00	627,164.86
0.00	76,047.87
<b>0.00</b>	<b>378,936.09</b>
<b>(677,891.95)</b>	<b>378,936.09</b>

## Department - Place and Economy

	(a)	(b)	(c)	(d)	(e)
<b>Analysis by Section/Function</b>	<b>2024/25 Budget</b>	<b>2024/25 Actual</b>	<b>2024/25 Reserves Adjustment</b>	<b>2024/25 C/fwd requests</b>	<b>2024/25 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>Place and Economy Management and Administration</b>	(670)	0.00	0.00	0.00	670.00
<b>Planning Management and Administration</b>	(21,220)	0.00	0.00	0.00	21,220.00
<b>Planning Development</b>	1,404,010	1,333,536.42	0.00	84,080.00	13,606.42
<b>Economic Growth</b>	2,479,830	467,080.88	0.00	1,769,510.00	(243,239.12)
<b>Local Plan and Place Shaping Management and Administration</b>	(500)	0.00	0.00	0.00	500.00
<b>Strategic Planning</b>	677,930	593,898.99	0.00	132,160.00	48,128.99
<b>Place</b>	44,950	(13,691.01)	0.00	56,140.00	(2,501.01)
<b>Sport and Leisure Operations</b>	3,155,570	2,850,120.69	0.00	259,780.00	(45,669.31)
<b>Tourism Arts and Events</b>	1,044,810	943,768.17	0.00	9,070.00	(91,971.83)
<b>Economy, Culture and Leisure Management</b>	(300)	0.00	0.00	0.00	300.00
<b>Total for Place and Economy</b>	8,784,410	6,174,714.14	0.00	2,310,740.00	(298,955.86)

## Analysis of the Variance in column (e) by Direct and Indirect

(f)	(g)
<b>Direct Variance</b>	<b>Indirect Variance</b>
£	£
6,262.34	(5,592.34)
(150,521.10)	171,741.10
381,866.01	(368,259.59)
(168,406.85)	(74,832.27)
9,857.60	(9,357.60)
(33,662.16)	81,791.15
(2,501.01)	0.00
(668,268.36)	622,599.05
(55,471.98)	(36,499.85)
2,953.56	(2,653.56)
(677,891.95)	378,936.09

## General Fund Capital Outturn 2024/25

	2024/25 Approved Budget	2024/25 Actual Expenditure	2024/25 Variance Over/(Under)	2024/25 Carry Forward	2024/25 Variance
	£	£	£	£	£
<b>Expenditure</b>					
<b><i>Assets Portfolio</i></b>					
Crematorium Boiler Replacement	20,000	9,651	(10,349)	10,350	1
IT Network Renewal - Phase 2	240,000	204,587	(35,413)	35,410	(3)
Public Conveniences Reinstatement Works, Clacton Promenade	15,000	-	(15,000)	15,000	-
Town Hall - Replacement Heating System	200,000	9,990	(190,010)	190,010	-
IT Core Infrastructure Rolling Replacement	170,480	99,408	(71,072)	71,070	(2)
Office Rationalisation	84,210	-	(84,210)	84,210	-
Laying Out Cemetery	89,580	5,989	(83,591)	83,590	(1)
Public Convenience Works	25,000	-	(25,000)	25,000	-
Weeley Crematorium Works	47,310	5,392	(41,918)	41,920	2
	<b>891,580</b>	<b>335,017</b>	<b>(556,563)</b>	<b>556,560</b>	<b>(3)</b>
<b><i>Corporate Finance and Governance Portfolio</i></b>					
Agresso e-procurement	84,000	-	(84,000)	-	(84,000)
	<b>84,000</b>	<b>-</b>	<b>(84,000)</b>	<b>-</b>	<b>(84,000)</b>
<b><i>Economic Growth, Regeneration and Tourism Portfolio</i></b>					
LUF - The Clacton Hub (Capital Grant to ECC)	3,102,990	532,949	(2,570,041)	2,570,040	(1)
LUF - Carnarvon Terrace	19,209,300	439,485	(18,769,815)	18,769,810	(5)
CRP - Harwich Library and Public Realm (Capital Grant to ECC)	3,320,000	1,253,472	(2,066,528)	2,066,530	2
CRP - Milton Road/Homes in Dovercourt	3,733,560	210,482	(3,523,078)	3,523,080	2
High Street Accelerator Fund Green Space	450,000	-	(450,000)	450,000	-
Community Regeneration Partnership 2 Capital Scheme	19,790,000	-	(19,790,000)	19,790,000	-

## General Fund Capital Outturn 2024/25

	2024/25 Approved Budget	2024/25 Actual Expenditure	2024/25 Variance Over/(Under)	2024/25 Carry Forward	2024/25 Variance
	£	£	£	£	£
SME Growth Fund Capital Grants	43,250	-	(43,250)	43,250	-
Starlings and Milton Road Redevelopment	265,670	91,620	(174,050)	174,050	-
Rural England Prosperity Fund	505,590	484,447	(21,143)	21,140	(3)
UK Shared Prosperity Fund	56,960	-	(56,960)	56,960	-
UKSPF Shop Front Grants	43,750	43,746	(4)	-	(4)
Theatre, Essex Hall and Foyer	27,270	27,265	(5)	-	(5)
Coastal Trail	24,020	24,018	(2)	-	(2)
	<b>50,572,360</b>	<b>3,107,484</b>	<b>(47,464,876)</b>	<b>47,464,860</b>	<b>(16)</b>
<b>Environment Portfolio</b>					
Weekly Food Collections - Transitional Funding	277,370	-	(277,370)	277,370	-
Sea Wall Construction, Walton on the Naze	154,000	109,500	(44,500)	44,500	-
Coast Protection Works	970,000	-	(970,000)	970,000	-
	<b>1,401,370</b>	<b>109,500</b>	<b>(1,291,870)</b>	<b>1,291,870</b>	<b>-</b>
<b>Housing and Planning Portfolio</b>					
Replacement Scan Stations	12,000	3,357	(8,643)	8,640	(3)
Housing in Jaywick	76,280	-	(76,280)	76,280	-
Private Sector Renewal Grants/Financial Assistance Loans	287,170	-	(287,170)	287,170	-
Disabled Facilities Grants	10,540,780	1,459,893	(9,080,887)	9,080,890	3
Private Sector Leasing	75,660	-	(75,660)	75,660	-
Empty Homes funding	152,220	-	(152,220)	152,220	-
	<b>11,144,110</b>	<b>1,463,250</b>	<b>(9,680,860)</b>	<b>9,680,860</b>	<b>-</b>

<b>General Fund Capital Outturn 2024/25</b>					
	<b>2024/25 Approved Budget</b>	<b>2024/25 Actual Expenditure</b>	<b>2024/25 Variance Over/(Under)</b>	<b>2024/25 Carry Forward</b>	<b>2024/25 Variance</b>
	£	£	£	£	£
<b>Leisure and Public Realm Portfolio</b>					
Projects associated with the Vista Road Land Swap	8,270	-	(8,270)	8,270	-
Active Ageing Outdoor Gym	70,000	54,167	(15,833)	15,830	(3)
Car Park Works at Clacton Leisure Centre (Land Transfer)	344,100	344,094	(6)	-	(6)
Vista Road Cricket Pitch (Land Transfer)	10,400	10,400	-	-	-
Replacement of beach hut supports - The Walings	11,620	-	(11,620)	11,620	-
Northbourne Depot Extension Works (Land Transfer)	2,840	2,841	1	-	1
Cliff Park Rockery Works	51,840	13,868	(37,972)	37,970	(2)
Turf Cricket Pitches	11,000	11,000	-	-	-
CLC - Replacement of All Weather Pitch	-	(9,872)	(9,872)	-	(9,872)
Walton on the Naze Lifestyles - Air Handling Unit and Building Managment System	400,500	102,924	(297,576)	297,580	4
Brightlingsea LIDO (Capital Grant)	41,650	37,485	(4,165)	4,170	5
Seafronts - Quad Bike Purchase	10,680	10,680	-	-	-
Walton Lifestyles Roof Repairs	2,580	-	(2,580)	2,580	-
Clacton Pool Leak	40,000	-	(40,000)	40,000	-
New Beach Huts	64,600	-	(64,600)	64,600	-
Marine Parade, Clacton - Playground Equipment	2,900	2,896	(4)	-	(4)
	<b>1,072,980</b>	<b>580,483</b>	<b>(492,497)</b>	<b>482,620</b>	<b>(9,877)</b>
<b>Total Approved General Fund Capital Programme</b>	<b>65,166,400</b>	<b>5,595,734</b>	<b>(59,570,666)</b>	<b>59,476,770</b>	<b>(93,896)</b>

<b>General Fund Capital Outturn 2024/25</b>					
	<b>2024/25 Approved Budget</b>	<b>2024/25 Actual Expenditure</b>	<b>2024/25 Variance Over/(Under)</b>	<b>2024/25 Carry Forward</b>	<b>2024/25 Variance</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Financing</b>					
<b>Specific Financing</b>					
External Contributions	(384,860)	(333,335)	51,525	(51,520)	5
Section 106	(13,900)	(13,896)	4	-	4
Government Grant - Accountable Body	(6,422,990)	(1,786,421)	4,636,569	(4,636,570)	(1)
Governments Grants - Other	(42,057,000)	(1,538,963)	40,518,037	(40,518,040)	(3)
Disabled Facilities Grant	(10,098,550)	(1,459,893)	8,638,657	(8,638,660)	(3)
	<u>(58,977,300)</u>	<u>(5,132,508)</u>	<u>53,844,792</u>	<u>(53,844,790)</u>	<u>2</u>
<b>General Financing</b>					
Capital Receipts	(815,060)	9,872	824,932	(805,060)	19,872
Direct Revenue Contributions	(4,186,160)	(257,342)	3,928,818	(3,928,820)	(2)
Capital Commitments Reserve	(1,187,880)	(215,756)	972,124	(898,100)	74,024
	<u>(6,189,100)</u>	<u>(463,226)</u>	<u>5,725,874</u>	<u>(5,631,980)</u>	<u>93,894</u>
<b>Total Funding of Approved General Fund Capital Programme</b>	<b>(65,166,400)</b>	<b>(5,595,734)</b>	<b>59,570,666</b>	<b>(59,476,770)</b>	<b>93,896</b>



# General Fund Reserves as at 31 March 2025

## Contributions from/to Reserves - Actual Position for the Year

	Balance 31 March 2024	Contribution from Reserves 2024/25	Contribution to Reserves 2024/25	Balance 31 March 2025
	£	£	£	£
<b>Earmarked Reserves</b>				
Revenue Commitments Reserve	18,480,187	(18,480,187)	20,509,812	20,509,812
Capital Commitments Reserve	1,228,130	(1,228,130)	4,826,920	4,826,920
Forecast Risk Fund	6,426,030	(262,580)	250,000	6,413,450
Asset Refurbishment / Replacement Reserve	1,019,288	0	0	1,019,288
Benefit Reserve	999,790	0	0	999,790
Business Rate Resilience Reserve	1,758,422	0	0	1,758,422
Commuted Sums Reserve	598,312	(84,560)	208,310	722,062
Crematorium Reserve	229,140	(21,270)	0	207,870
Election Reserve	0	0	45,000	45,000
Haven Gateway Partnership Reserve	75,000	0	0	75,000
Leisure Capital Projects Reserve	6,540	0	0	6,540
Leisure 3G Pitch Replacement Reserve	0	0	25,000	25,000
Planning Inquiries and Enforcement Reserve	19,000	(19,000)	0	0
Section 106 Agreements Reserve	3,294,005	(468,381)	176,175	3,001,799
	<b>34,133,844</b>	<b>(20,564,108)</b>	<b>26,041,217</b>	<b>39,610,953</b>
<b>Uncommitted Reserve</b>	4,000,000	0	0	4,000,000
<b>Total Reserves</b>	<b>38,133,844</b>	<b>(20,564,108)</b>	<b>26,041,217</b>	<b>43,610,953</b>

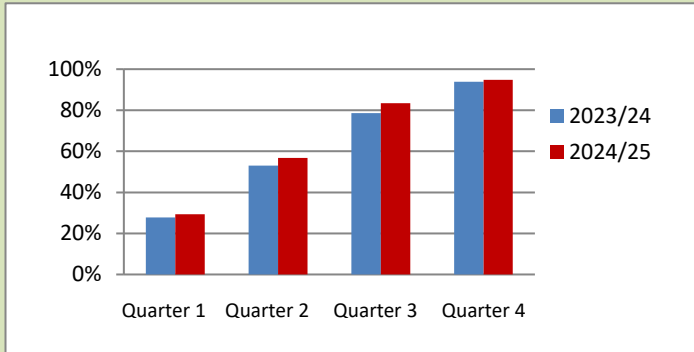
## Contributions from/to Reserves - Summary of Actual Position Compared to the Budget

	2024/25 Budget	2024/25 Actual	Variance
	£	£	£
<b>Earmarked Reserves</b>			
Contributions from	(20,561,850)	(20,564,108)	(2,258)
Contributions to	704,480	26,041,217	25,336,737
<b>Total</b>	<b>(19,857,370)</b>	<b>5,477,109</b>	<b>25,334,479</b>
<b>Uncommitted Reserve</b>			
Contributions from	0	0	0
Contributions to	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Reserves</b>	<b>(19,857,370)</b>	<b>5,477,109</b>	<b>25,334,479</b>

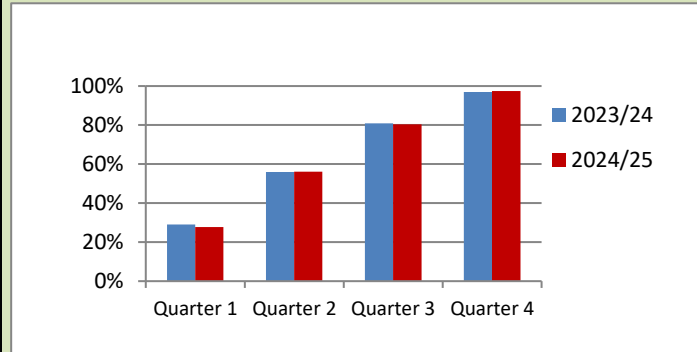
# Collection Performance : Position at the end of March 2025

The collection performance against Council tax, Business Rates, Housing Rents and General Debt collection are set out below.

## Council Tax (against annual amounts)

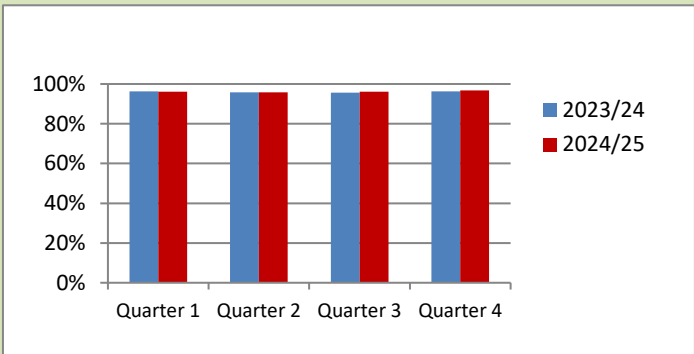


## Business Rates (against annual amounts)

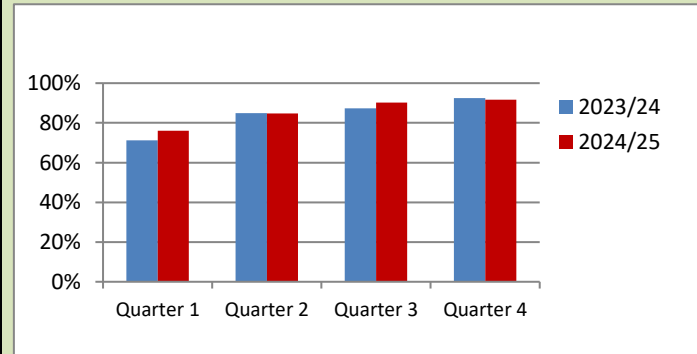


	2023/24	2024/25		2023/24	2024/25
Quarter 1	27.78%	29.37%	Quarter 1	29.05%	27.81%
Quarter 2	53.04%	56.80%	Quarter 2	55.88%	56.15%
Quarter 3	78.61%	83.42%	Quarter 3	80.81%	80.41%
Quarter 4	93.87%	94.76%	Quarter 4	96.88%	97.40%

## Housing Rents



## General Debt



	2023/24	2024/25		2023/24	2024/25
Quarter 1	96.25%	96.05%	Quarter 1	71.24%	76.05%
Quarter 2	95.86%	95.86%	Quarter 2	84.96%	84.69%
Quarter 3	95.61%	96.06%	Quarter 3	87.33%	90.17%
Quarter 4	96.28%	96.78%	Quarter 4	92.40%	91.71%

## ***Income from S106 Agreements: Outturn Position at the end March 2025***

Information in respect of S106 income has been split across two areas in the table below - Where money has been formally allocated / being spent and where money remains unallocated / uncommitted.

The information below relates to only S106 amounts applicable to TDC.

### ***ALLOCATED / BEING SPENT***

<b>Scheme</b>	<b>Amount Spent / Committed to be Spent</b>
	<b>£'000</b>
<b>GF Revenue Schemes</b>	772
<b>GF Capital Schemes</b>	33
<b>HRA Capital Schemes</b>	651
<b>TOTAL</b>	<b>1,456</b>

### ***UNALLOCATED / UNCOMMITTED TO DATE***

<b>Permitted Use as per S106 Agreement</b>	<b>Amount Held / 'Spend by' Date</b>			
	<b>Less than 1 year</b>	<b>1 to 2 years</b>	<b>2 to 4 years</b>	<b>4 years +</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Regeneration Programme and Other Initiatives			2	
Affordable Housing				587
Town Centre Improvements		22		
Conservation and Habitat Preservation				337
Open Space *	4	3	119	2,080
<b>TOTAL</b>	<b>4</b>	<b>25</b>	<b>121</b>	<b>3,004</b>

\* See the below 'spend by' dates for schemes ending in less than one year:

#### **Open Space:**

£4k to be spent by November 2025

# Outturn Reporting - Housing Revenue Account (HRA)

## Position at the end of March 2025

<b>Analysis by Type of Spend</b>					
	<b>2024/25 Budget</b>	<b>2024/25 Actual</b>	<b>2024/25 Reserves Adjustment</b>	<b>2024/25 C/fwd requests</b>	<b>2024/25 Variance</b>
	<b>£</b>	<b>£</b>			<b>£</b>
<b>Direct Expenditure</b>					
Employee Expenses	2,098,060	2,473,382.51	0.00	0.00	375,322.51
Premises Related Expenditure	4,737,810	5,015,517.29	0.00	0.00	277,707.29
Transport Related Expenditure	36,570	31,680.14	0.00	0.00	(4,889.86)
Supplies & Services	807,170	813,266.81	0.00	38,900.00	44,996.81
Third Party Payments	48,870	39,572.73	0.00	0.00	(9,297.27)
Transfer Payments	17,000	42,427.38	0.00	0.00	25,427.38
Interest Payments	1,153,530	1,140,203.57	0.00	0.00	(13,326.43)
Direct Capital Financing Costs	4,730,750	2,851,956.32	0.00	0.00	(1,878,793.68)
<b>Total Direct Expenditure</b>	<b>13,629,760</b>	<b>12,408,006.75</b>	<b>0.00</b>	<b>38,900.00</b>	<b>(1,182,853.25)</b>
<b>Direct Income</b>					
Other Grants, Reimbursements and Contributions	(9,240)	(88,881.05)	0.00	0.00	(79,641.05)
Sales, Fees and Charges	(628,580)	(650,668.29)	0.00	0.00	(22,088.29)
Rents Receivable	(16,068,150)	(16,544,964.37)	0.00	0.00	(476,814.37)
Interest Receivable	(459,120)	(440,543.93)	0.00	0.00	18,576.07
<b>Total Direct Income</b>	<b>(17,165,090)</b>	<b>(17,725,057.64)</b>	<b>0.00</b>	<b>0.00</b>	<b>(559,967.64)</b>
<b>Net Direct Costs</b>	<b>(3,535,330)</b>	<b>(5,317,050.89)</b>	<b>0.00</b>	<b>38,900.00</b>	<b>(1,742,820.89)</b>
FRS17/IAS19 Pension Costs	0	(529,337.01)	0.00	0.00	(529,337.01)
Service Unit and Central Costs	2,987,120	3,025,330.12	0.00	0.00	38,210.12
Capital Financing Costs	3,389,630	3,866,701.03	0.00	0.00	477,071.03
Recharged Income	(174,390)	(174,390.00)	0.00	0.00	0.00
<b>Total Indirect Income/Expenditure</b>	<b>6,202,360</b>	<b>6,188,304.14</b>	<b>0.00</b>	<b>0.00</b>	<b>(14,055.86)</b>
<b>Net Contribution to/(from) Reserves</b>	<b>(2,667,030)</b>	<b>(871,253.25)</b>	<b>(38,900.00)</b>	<b>0.00</b>	<b>1,756,876.75</b>
<b>Total for HRA</b>	<b>0</b>	<b>0.00</b>	<b>(38,900.00)</b>	<b>38,900.00</b>	<b>0.00</b>

## Housing Revenue Account Capital Outturn 2024/25

	2024/25 Approved Budget	2024/25 Actual Expenditure	2024/25 Over/(Under) Spending	2024/25 Slippage/ Completed	2024/25 Variance
	£	£	£	£	£
<b>Expenditure</b>					
Improvements, enhancement & adaptation of the Council's housing stock	3,675,570	3,198,974	(476,596)	-	(476,596)
Honeycroft New Build Scheme	2,526,560	2,269,964	(256,596)	-	(256,596)
Spendells House Project	1,152,830	1,162,268	9,438	-	9,438
IT Upgrade & Replacement	20,000	-	(20,000)	-	(20,000)
Disabled Adaptations	400,000	379,078	(20,922)	-	(20,922)
Jaywick Sands - Flexible Workspace Project	98,300	98,286	(14)	-	(14)
HRA - New Build & Acquisitions - To Be Allocated	1,430,230	-	(1,430,230)	1,430,230	-
HRA - Acquisitions - Council Dwellings	651,300	651,175	(125)	-	(125)
HRA - Acquisitions - Non-Dwellings	160,990	156,240	(4,750)	-	(4,750)
<b>Total Housing Revenue Account Capital Programme</b>	<b>10,115,780</b>	<b>7,915,985</b>	<b>(2,199,795)</b>	<b>1,430,230</b>	<b>(769,565)</b>
<b>Financing</b>					
Major Repairs Reserve	(3,314,240)	(3,314,240)	-	-	-
Direct Revenue Contributions	(1,463,630)	(1,015,066)	448,564	-	448,564
HRA Commitments	(1,852,820)	(422,590)	1,430,230	(1,430,230)	-
Section 106	(651,300)	(651,295)	5	-	5
Capital Receipts	(2,833,790)	(2,512,794)	320,996	-	320,996
<b>Total Funding of Approved HRA Capital Programme</b>	<b>(10,115,780)</b>	<b>(7,915,985)</b>	<b>2,199,795</b>	<b>(1,430,230)</b>	<b>769,565</b>

# Housing Revenue Account Reserves as at 31 March 2025

## Contributions from/to Reserves - Actual Position for the Year

	Balance 31 March 2024	Contribution from Reserves 2024/25	Contribution to Reserves 2024/25	Balance 31 March 2025
	£	£	£	£
<b>HRA Reserves</b>				
HRA General Balance	4,167,839	(860,000)	744,590	4,052,429
HRA Commitments	2,266,753	(2,266,753)	1,510,910	1,510,910
Major Repairs Reserve	4,441,572	(3,314,240)	3,791,311	4,918,643
<b>Total Reserves</b>	<b>10,876,164</b>	<b>(6,440,993)</b>	<b>6,046,811</b>	<b>10,481,982</b>

## Contributions from/to Reserves - Summary of Actual Position Compared to the Budget

	2024/25 Budget	2024/25 Actual	Variance
	£	£	£
<b>HRA General Balance</b>			
<b>General Outturn for the Year</b>			
Contributions from	(860,000)	(860,000)	0
Contributions to	417,940	744,590	326,650
<b>Total</b>	<b>(442,060)</b>	<b>(115,410)</b>	<b>326,650</b>
<b>HRA Commitments</b>			
Contributions from	(2,266,750)	(2,266,753)	(3)
Contributions to	41,180	1,510,910	1,469,730
<b>Total</b>	<b>(2,225,570)</b>	<b>(755,843)</b>	<b>1,469,727</b>
<b>Major Repairs Reserve</b>			
Contributions from	(3,314,240)	(3,314,240)	0
Contributions to	3,314,240	3,791,311	477,071
<b>Total</b>	<b>0</b>	<b>477,071</b>	<b>477,071</b>
<b>Total Reserves</b>	<b>(2,667,630)</b>	<b>(394,182)</b>	<b>2,273,448</b>

## Carry forward Requests 2024/25

### General Fund Revenue

(1)	(2)	(3)	(4)	(5)
Service	Description	Cost Centre Narration	Agreed C/fwd Amount 2024/25 (£)	Comments
<b>Chief Executive, Finance, IT, Governance and Partnerships</b>				
<i>Finance</i>	Project Expenses	Accountancy Service Unit	60,000	To fund financial system upgrade
<i>Finance</i>	External Legal Advice	Fraud & Risk Service Unit	28,550	To fund legal costs associated with the delivery of the service
<i>Finance</i>	Project Expenses	HR Payroll System Service Unit	62,240	To fund on-going delivery / implementation costs
<i>Finance - Other Corporate Costs</i>	Project Expenses	Highlight Priorities	250,000	To fund on-going projects and actions
<i>Finance - Other Corporate Costs</i>	Project Expenses	Corporate Investment Fund (CIF)	4,457,220	To fund on-going projects and actions
<i>Finance - Other Corporate Costs</i>	External Audit Fees	Corporate Management - General	212,900	To support the cost of the backlog of Housing Benefit Subsidy Claims
<i>Finance - Other Corporate Costs</i>	Project Expenses	Enforcement Activities	209,280	To fund on-going projects and actions
<i>Finance - Other Corporate Costs</i>	Project Expenses	Garden Communities Project	315,000	To fund on-going projects and actions
<i>Finance - Other Corporate Costs</i>	Project Costs	Climate Emergency Initiatives	118,670	To fund on-going projects and actions
<i>Finance - Other Corporate Costs</i>	Fin Strat Employee Budget Allowances	Other Corporate Costs	612,860	To fund previously agreed capacity / cost pressures and liabilities.
<i>RSG, Business Rates, Council Tax</i>	Project Expenses	Non-Domestic Rate Income	327,080	To set aside funding that is due to be paid to the accountable body in-line with earlier decisions

Service	Description	Cost Centre Narration	Agreed C/fwd Amount 2024/25 (£)	Comments
<i>Revenues and Benefits</i>	Council Tax Hardship Payments	Hardship Fund	405,860	To support on-going claims for hardship support
<i>Legal</i>	External Legal Advice	Legal Services Service Unit	15,000	To support investigative costs etc.
<i>Communications</i>	Computer - Application Software	Communications Service Unit	8,890	To support on-going costs associated with the Tendring e-newsletter
<i>IT and Corporate Resilience</i>	Hardware & Server Maintenance	IT Direct Costs Service Unit	26,090	To support the replacement of air-conditioning units within the 'server room' at the Town Hall
<i>IT and Corporate Resilience</i>	Data Communication Charge	IT Direct Service Costs (Programmed) Service Unit	14,970	To fund the on-going wireless access point replacement project
<i>IT and Corporate Resilience</i>	Project Expenses	Digital Planning Improvement Fund Service Unit	100,000	This relates to external funding from MHCLG that is proposed to be applied during 2025/26
<i>IT and Corporate Resilience</i>	Project Expenses	Cyber Assessment Framework Fund (DLUHC) Service Unit	50,000	This relates to external funding from MHCLG that is proposed to be applied during 2025/26
<i>People</i>	Consultancy Fees	HR Direct Costs Service Unit	10,940	To support the on-going pay review work
<i>Organisational Development</i>	Grants	Career Track	12,000	To fund on-going projects and actions
<i>Organisational Development</i>	Project Expenses	Career Track	46,000	To fund on-going projects and actions
<i>Health and Community</i>	Project Expenses	Public Health - Improvement Projects	159,980	To support on-going activities associated with external grant funding from ECC
<i>Health and Community</i>	Materials & Consumables	Wellbeing Hub and other Health Partner Schemes	78,730	To provide on-going support to the 32 Wellbeing Hubs in primary schools (associated with external funding)
<i>Health and Community</i>	Project Expenses	ICB Mental Health Hub Expansion	52,640	Balance of unspent grant received in respect of Wellbeing Hub Project Expansion



Service	Description	Cost Centre Narration	Agreed C/fwd Amount 2024/25 (£)	Comments
<i>Health and Community</i>	Contributions - Health Authorities	ICB Mental Health Hub Expansion	(52,640)	Balance of unspent grant received in respect of Wellbeing Hub Project Expansion
<i>Health and Community</i>	Project Expenses	Emergency Planning	5,500	To support strategic and tactical courses / training in 2025/26 and equipment.
<i>Health and Community</i>	Contingency	COVID 19 - Community Champions	28,420	To support on-going activities funded by external grant income
<i>Health and Community</i>	Grants	COVID 19 - LA Emergency Assistance Food and Essentials	8,890	To support on-going activities funded by external grant income
<i>Health and Community</i>	Salaries and other expenses	Family Solutions	23,880	To support on-going activities funded by external grant income
<i>Health and Community</i>	Project Expenses	Flexible Support Funding	18,560	To support existing post funded from external income
<i>Health and Community</i>	Government Grants - Current Year	Flexible Support Funding	(18,560)	To support existing post funded from external income
<i>Health and Community</i>	Project Expenses	Education STEAM Event	4,220	To support on-going activities funded by external grant income
<i>Health and Community</i>	Project and Other Expenses	Health Inequalities Initiatives	272,570	To support on-going activities funded by external grant income
<i>Careline and Community</i>	Project Expenses	COVID 19 - Compliance and Enforcement	56,410	To support on-going enforcement and compliance work in 2025/26
<i>Careline and Community</i>	Project Expenses	Careline Service Transitional Arrangements	746,000	To support Careline transition costs
<i>Careline and Community</i>	Project Expenses	Community Safety Projects	68,550	To fund on-going projects and actions

Service	Description	Cost Centre Narration	Agreed C/fwd Amount 2024/25 (£)	Comments
<i>Careline and Community</i>	Salaries and other expenses	Community Safety	161,380	To support on-going enforcement and compliance work in 2025/26
<i>Careline and Community</i>	Project Expenses	Safer Streets Fund	247,030	To support on-going activities funded by external grant income
<i>Careline and Community</i>	Contributions - Police	Safer Streets Fund	(247,030)	To support on-going activities funded by external grant income
<i>Corporate Procurement and Contracts</i>	Contributions to Other Public Organisations	Procurement Service Unit	45,000	To support associated on-going activities in 2025/26
<b>Total for Chief Executive, Finance, IT, Governance and Partnerships</b>			<b>9,003,080</b>	
<b>Operations and Delivery</b>				
<i>Public Realm</i>	Repairs and Maintenance	Playgrounds	42,450	To fund on-going projects and actions
<i>Public Realm</i>	Annual Maintenance / Project Expenses	Car Parking (Off Street)	495,740	To support maintenance costs in 2025/26
<i>Housing and Environment Management and Administration</i>	Hired Services - Payments to Contractors	Community Housing Trust Grant	611,210	To support on-going activities funded by external grant income
<i>Housing and Environment Management and Administration</i>	Project Expenses	PS Healthy Homes Project - DLUHC Grant	24,990	To support on-going activities funded by external grant income
<i>Housing</i>	Project Expenses	Asylum Dispersal Grant	593,250	To support activities funded by external grant income
<i>Waste and Recycling</i>	Project and Other Expenses	Recycling & Waste Collection	103,410	To fund on-going projects and actions
<i>Waste and Recycling</i>	Project and Other Expenses	Weekly Collection Grant	10,840	To support activities funded by external grant income

Service	Description	Cost Centre Narration	Agreed C/fwd Amount 2024/25 (£)	Comments
<i>Waste and Recycling</i>	Project and Other Expenses	Recycling Rewards Scheme	40,870	To support activities funded by external grant income
<i>Property and Projects</i>	Agency & External Secondments	Property and Projects Service Unit	37,100	To fund on-going projects and actions
<i>Property and Projects</i>	Beach Hut/Seafront Investment	Beach Hut Sites	578,780	To fund on-going projects and actions
<i>Environment</i>	Agency & External Secondments	Environmental Services Service Unit	90,000	To support on-going use of external capacity to support associated Environmental Health inspection activities
<i>Environment</i>	Project Expenses	Fast Food Initiative	32,700	To support activities associated with external grant funding
<i>Environment</i>	Project Expenses	Private Sector Housing MH Support Pilot / Healthy Housing Initiatives	165,000	To support activities associated with external grant funding
<i>Environment</i>	Contributions to Other Public Organisations	Port Health	40,000	To fund on-going projects and actions
<i>Environment</i>	Purchase of Research Data	Private Sector Innovation & Enforcement Grant	49,410	To fund on-going projects and actions
<i>Environment</i>	Project Expenses	Health Partners - CCG Funded Health Projects	639,770	To support activities associated with external grant funding
<i>Open Space and Transport</i>	Computer - Application Software	Crematorium	30,000	To fund on-going projects and actions
<i>Open Space and Transport</i>	Project Expenses	Open Spaces	86,720	To fund on-going projects and actions

Service	Description	Cost Centre Narration	Agreed C/fwd Amount 2024/25 (£)	Comments
<i>Open Space and Transport</i>	Project Expenses	Urban Tree Challenge Funding	152,640	To support activities associated with external funding received during the year
<i>Open Space and Transport</i>	Contributions/Grants - ECC	Urban Tree Challenge Funding	(57,650)	To support activities associated with external funding received during the year
<i>Open Space and Transport</i>	Project Expenses	Nature Conservation	11,530	To support activities associated with external funding received during the year
<b>Total for Operations and Delivery</b>			<b>3,778,760</b>	
<b>Place and Economy</b>				
<i>Planning Development</i>	Miscellaneous Expenses	Planning and Enforcement	18,000	To support activities during the local plan review period
<i>Planning Development</i>	Other Non - Legal Professional Services / Enforcement Costs	Planning Enforcement	7,130	To support enforcement cases during 2025/26
<i>Planning Development</i>	Training - Courses and other expenses	Planning Skills Delivery	42,950	To support activities associated with external funding received during the year
<i>Planning Development</i>	Project Expenses	Community Infrastructure Levy	16,000	To support activities associated with external funding received during the year
<i>Economic Growth</i>	Salaries	Project Delivery Service Unit	1,181,750	To support the ongoing activities of the PDU
<i>Economic Growth</i>	Building Repairs	Public Halls-Jaywick Community Centre	17,210	To support the delivery of the maintenance plan in 2025/26
<i>Economic Growth</i>	Building Repairs	Jaywick Enterprise Centre (Starter Units)	3,530	To support the delivery of the maintenance plan in 2025/26
<i>Economic Growth</i>	Grants	SME Growth Fund	35,110	To support further bid submissions expected in 2025/26

Service	Description	Cost Centre Narration	Agreed C/fwd Amount 2024/25 (£)	Comments
<i>Economic Growth</i>	Project and Other Expenses	Long Term Plans for Towns	228,180	To support associated projects supported by external funding
<i>Economic Growth</i>	Project Expenses	Tendring 4 Growth Events	47,310	To support ongoing events in future years
<i>Economic Growth</i>	Government Grants	Town Team Partners	(6,990)	To support associated projects supported by external funding
<i>Economic Growth</i>	Miscellaneous Expenses	Town Team Partners	6,990	To support associated projects supported by external funding
<i>Economic Growth</i>	NEC Contribution	North Essex Councils Collaboration Activities	20,000	To support associated activities in 2025/26
<i>Economic Growth</i>	Project Expenses	Economic Strategy	22,810	To support associated activities in 2025/26
<i>Economic Growth</i>	Project Expenses	UK Shared Prosperity Fund	6,470	To support associated projects supported by external funding
<i>Economic Growth</i>	Project Expenses	High Street Accelerator Fund Pilot	207,140	To support associated projects supported by external funding
<i>Strategic Planning</i>	Project and Other Expenses	Local Plan	132,160	To support on-going activities in 2025/26
<i>Place</i>	Project Expenses	Neighbourhood Planning	56,140	To support work to be undertaken in 2025/26 associated with Neighbourhood plans
<i>Sport and Leisure Operations</i>	Project Expenses	Sport and Activity Strategy	96,500	To support on-going activities in 2025/26
<i>Sport and Leisure Operations</i>	Business Planning Expenses	Management Of Sport & Leisure Facilities	74,260	To support on-going activities in 2025/26
<i>Sport and Leisure Operations</i>	Building Repairs and Other Expenses	Leisure Revenue Projects	89,020	To support on-going activities in 2025/26

Service	Description	Cost Centre Narration	Agreed C/fwd Amount 2024/25 (£)	Comments
<i>Tourism Arts and Events</i>	Project Expenses and Other Expenses	Local Cultural Education Partnership (LCEP) Grant	11,530	To support associated projects supported by external funding
<i>Tourism Arts and Events</i>	Grant Income	Local Cultural Education Partnership (LCEP) Grant	(2,460)	To support associated projects supported by external funding
<b>Total for Place and Economy</b>			<b>2,310,740</b>	
<b>Grand Total</b>			<b>15,092,580</b>	